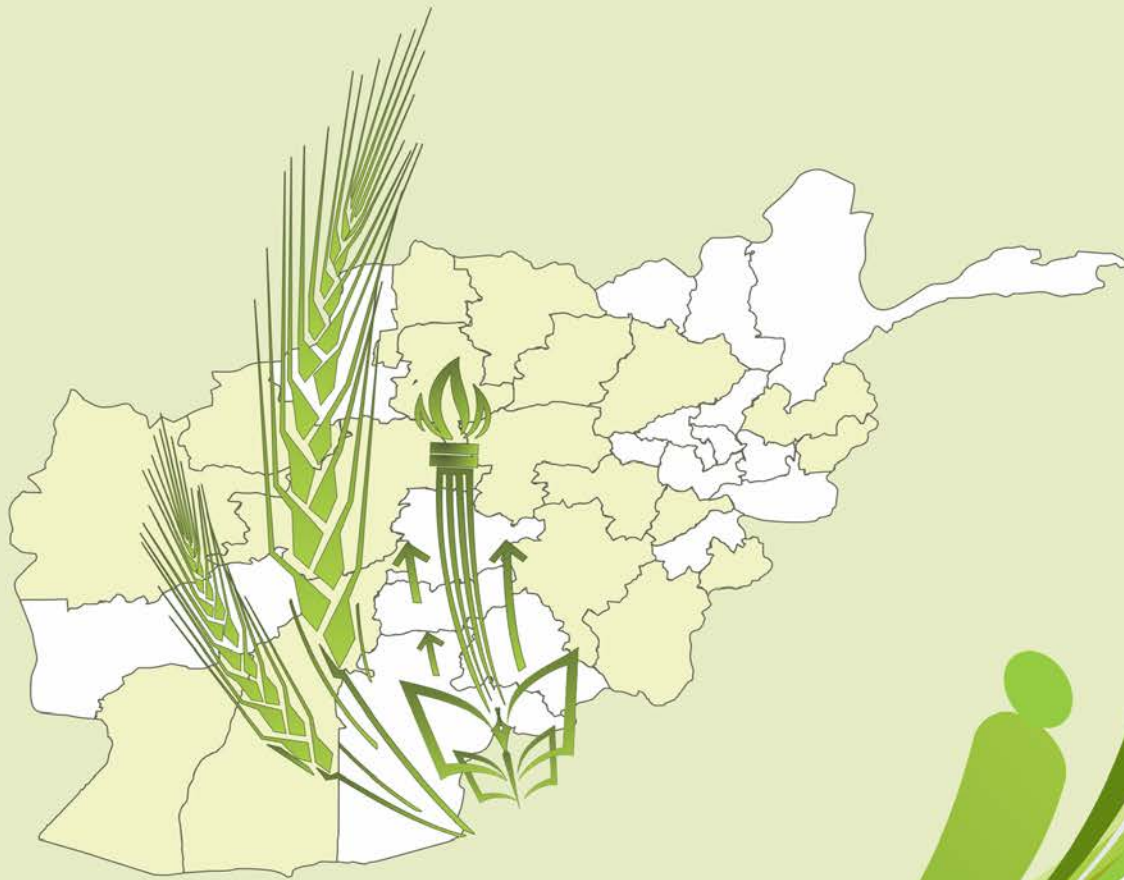




**MONITORING REPORT OF**  
SMALL SCALE COMMERCIAL BROILER POULTRY  
PROJECT, GUZARA DISTRICT OF HERAT PROVINCE

# Afghan Development Association

Taking Pride in Development & Rebuilding of  
Afghanistan; Where We Put People First”



Monitoring Mission Conducted By:  
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Main Office, Kabul

24<sup>th</sup> June 2015

## **Introduction**

The Afghan Development Association (ADA), M&E and Internal Audit Unit planned to monitor all ongoing projects across the target provinces during 2015 on quarterly bases or at least at the initial and final stages of the projects implementation. According to the M&E unit plan, a monitoring mission had been carried out to monitor the Small Scale Commercial Broiler Poultry Project, which was commenced on 10<sup>th</sup> December 2014 and will be completed on 10<sup>th</sup> June 2016 in Guzara district of Herat province.

## **Monitoring Team**

The monitoring team was consisted of the following staff:

- Mr. A. Malik Rahmani, Monitoring, Evaluation and Internal Audit Unit Head
- Dr. Shafiqullah Tanha, Agriculture and Livestock Sector Manager

## **Objectives of the Mission**

The main objective of the mission was to observe the progress of the small-scale commercial broiler poultry project being implemented at Guzara district of Herat province.

## **Methodology of Monitoring**

The following steps were followed during the monitoring mission:

- Desk study (review of relevant documents)
- Site observation
- Conducted individual interviews with project staff, beneficiaries and stakeholders

## **Summary of the Mission**

Afghan Development Association (ADA) has been implementing two Small Scale Commercial Broiler and Layer Poultry Projects at Guzara and Zinda Jan districts of Herat province

The mission started from Kabul to Herat on 08<sup>th</sup> June 2015 to monitor both Small Scale commercial Broiler and Layer Poultry Projects in the above-cited districts. According to the M&E plan, a meeting has been held with provincial manager and poultry trainers at Herat office, the objectives of the mission and plan for the next day shared with staff; while, the second objective of the mission was to know about the current progress of both poultry projects accordingly.

## **Meeting with provincial staff**

The monitoring team held a joint meeting with Guzara poultry project technical staff (provincial manager and trainers) at ADA Guzara office. According to the information presented by the Project Manager and Trainers; the project was going on according to the proposed action plan, project staff members were recruited, and coordination meetings with DDA, DG, community elders, relevant district agriculture manager and NHLP have been held on regular bases.

During the meeting the Small Scale Commercial Broiler Poultry Project Manager mentioned that the first components of the project activities were included:

- 1) Field survey,
- 2) Selection of targeted 50 eligible beneficiaries and establishment of 5 village group leaders (VGL) per district (10 women/Class/group) have been completed. The staff added that the baseline survey was conducted in five selected villages at Guzara district: 1) Shakoor Khani, 2) Mahla-i- Dasht, 3) Baghbanha, 4) Safidbar and 5) Mohammadia. The villages were selected through consultation and close coordination of district Agriculture Manager, district governor (DG), DDA, head of CDCs and NHLP representatives. During the baseline survey the poultry project team selected a total of 50 eligible women out of 358 surveyed families' in five villages based on the beneficiary selection criteria of NHLP (10 beneficiary per village selected). The selected beneficiaries were gathered in 5 groups/classes (one group per village. The NHLP regional master trainers also conducted training of trainers (ToT) to ADA

poultry staff and the ToT has been successfully completed. The NHLP master trainer also distributed the training manual, brochures, charts and other necessary materials to poultry staff. Thence, ADA poultry trainers conducted and replicated a three-month technical training (same training contents were taught, which were received during the ToT) to the selected beneficiaries at five selected villages of Guzara district. The training is expected to be completed on 25<sup>th</sup> July this year.

The main problem, which was observed during the meeting, was the continuous replacement of selected beneficiaries due to the reason that these beneficiaries were not willing to accept the beneficiaries' criteria. According to the project manager and trainer statement, approximately 50% of the selected beneficiaries were dropped out and replaced with the new ones during the last month of training in Guzara district of Herat province.

#### Project Introduction:

|                   |   |
|-------------------|---|
| Project Name      | Small Scale Commercial Broiler Poultry Project (SSCBPP)                       |
| Project Location  | Guzara district of Herat province   |
| Project Sector    | Agriculture and Livestock   |
| Source of Funding | Ministry of Agriculture, Irrigation and Livestock (MAIL)/NHLP and World Bank) |
| Approved Budget   | US\$ 135,820 = AFN 7,907,441  |
| Start Date        | 10 <sup>th</sup> December 2014  |
| End Date          | 10 <sup>th</sup> June 2016  |

#### Project Progress:

| Planned Activities   | Activities completed  | Remark   |
|--|---|--|
| Project staff recruitment (first month)  | Project Manager, logistic officer and trainers were appointed for the implementation of poultry project (SSCBPP).   | One manager (male), a logistic officer (male)<br>Two trainers (female)   |
| Orientation of project staff with project objectives, outputs and activities (first month)   | Conducted project orientation to poultry project staff  |  |
| <b>Base line survey:</b><br>IP will conduct base line survey for the selection of deserving beneficiaries and will select the beneficiaries according to the given criteria provided by NHLP poultry section (first and second months) | Base line survey was completed in five villages; a total of 358 women were surveyed.<br>A total of 50 beneficiaries were selected (10 beneficiaries per village) according to the set criteria by NHLP. | The survey was completed with the support of DG, DDA, NHLP and district agriculture manager.                             |
| Training of Trainers (TOT) for poultry Trainer (Third month)   | The ToT training was conducted for staff with one-month delay due to some concerns at DAIL/NHLP Herat.  | The ToT was conducted by NHLP in the month of April.   |
| <b>Beneficiary Training:</b><br>The IP will train 50 selected women farmers in small scale commercial broiler poultry production project for a period of three months in the mentioned district on the                                 | According to the beneficiary technical training plan, a total of 50 selected women (beneficiaries) were under training.   | The training was going on for four days a week and one hour per day for all five-group individuals.<br>The percentage of |

|  |  |   |
|--|--|---|
| agreed subjects (4,5,6 months).<br>The IP will establish 5 producer group in the target community (10 beneficiary / group)   | Five village group leaders (VGL) established, one group per village, each group contains 10 beneficiaries accordingly.                                 | absenteeism in some classes was less than 20%.  |
| The IP will give coop design for 100 broiler model and beneficiary will construct the coops as their contribution (4, 5, 6 months)   | Construction of coops was going-on according to NHLP design. 70% of coops construction activities were completed.                                      | 10% of beneficiaries did not start the coops construction activities. They promised that they will start the construction of coops ASAP and will be completed no later than 20 <sup>th</sup> June 2015. |
| The IP will procure and distribute the 100 model broiler poultry package to the selected beneficiaries and will be responsible for poultry inputs quality (6 and 7 month)  | N/A  |   |
| The IP staff will continue the follow up of poultry sub activities until the end date  | N/A  |   |
| The IP will provide vehicle and other necessary facilities (stationary /equipment's and office accommodation) for the female trainers to conduct the poultry training and follow up the selected beneficiaries in target area.   | ADA provided vehicle and other facilities to trainers for the project required activities and staff in order to carry on the follow up of the project. |   |
| The IP is responsible for the financial management and the procurement of all goods and services under this IP contract and will prepare all necessary specification according to the NHLP's procurement rules and will be responsible for timely delivery of goods and services.                                  | ADA agreed that the entire budgeted items will be purchased according to the NHLP specification and will be distributed to the beneficiaries.          |   |
| The IP will be responsible for poultry healthcare (vaccination and medication) at all stage until the end of this poultry sub project  | N/A  | The issue will be taken cared as per ADA commitment to the project  |
| Mortality within two week after distribution will be replaced (100%) by IP within their own money in case of more than 5% (up to 5% acceptable) of bird mortality occur after 2 weeks starting from the date of distribution the IP will immediately take action to replace these birds without additional funding | N/A  |   |
| The IP will facilitate NHLP /MAIL field mission team (during any survey, assessment or supervision practices).   | There was good coordination between ADA and NHLP staff at field level.   |   |
| The IP will make linkage between beneficiaries and VFUs as service providers to take care of bird's health in the form of vaccination and medication in following cycles.  | N/A  |   |

|                                   |  |  |
|-----------------------------------|--|--|
| Monitoring on regular base        | Based on ADA rules, it is a continuous process.    |  |
| Reporting to NHLP on monthly base | ADA submitted all planned reports to NHLP on time. |  |

**Percentage of work completed so far:** (30%) of the project activities were completed

**Project Beneficiaries:**

| Beneficiary | Male | Female | Total | Remarks                 |
|-------------|------|--------|-------|-------------------------|
| Direct      | 2    | 52     | 54    | 3 staff and 50 trainees |

**General Check List:**

|   |  |
|---|--|
| Project staff hired?  | Yes, technical and support staff were appointed  |
| Project staff present in the site?  | Yes, the staff was present at field office   |
| Equipment/Material available?   | Yes, necessary equipment and materials were available  |
| Working relationship between community & staff  | Relationship of communities with ADA staff is very good. Communities' support with project staff looks satisfactory. Community elders had effective role in identification and selection of the targeted beneficiaries.                    |
| Community participation and contribution  | Community participation during the project implementation was sufficient, especially, during the trainees' identification and selection process. The communities at Guzara district of Herat contributed the training venues and location. |
| Working relationship with other stakeholders (Local Government, UN Agencies and NGOs) | The working relationship of ADA staff with other stakeholders (NGOs) and governmental departments was good.  |

**Challenges, problem and weakness**

|   |  |
|---|--|
| 1 | The main challenge for the project implementation was frequent replacement of beneficiaries. During the last month (May 2015) 50% of the beneficiaries were replaced.  |
| 2 | Some of the locations for the construction of coops were not suitable, as the coops were constructed next to and/or very near to the living rooms or even due to less space for the coops construction in the targeted district. |
| 3 | Wire mesh for coops completion is important but still the wire mesh was not distributed to the selected beneficiaries in Guzara district of Herat.   |

**Recommendation:**

|   |   |
|---|---|
| 1 | Follow up of the project activities from head office and regular monitoring will have positive impact on the project sustainability and on time completion.   |
| 2 | The construction activities should be strictly followed-up by project manager and trainers on regular bases in order to complete the coops construction and deliver the poultry package to beneficiaries. |
| 3 | If the wire mesh provided to the beneficiaries during the start of construction activities of coops, the construction activities will be speeded up accordingly.  |

## Monitoring Mission Pictures



A view of M&E team meeting with project staff at ADA Guzara office, Herat



A view of poultry training in Mohammadia village of Guzara district, Herat



A view of meeting with Guzara district Agriculture/Livestock Department Manager



A view of poultry training session in Shakoor Khani village of Guzara district, Herat



A view of poultry coops construction in Shakoor Khani village of Guzara district, Herat



A view of constructed coop in Mohammadia village of Guzara district, Herat