



**MONITORING REPORT OF**  
COMMUNITY RESILIENCE-LIVELIHOOD, WOMEN PEACE AND  
SECURITY (CRLWPS), FARYAB

# Afghan Development Association

Taking Pride in Development & Rebuilding of  
Afghanistan; Where We Put People First”



Monitoring Mission Conducted By;  
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Main Office, Kabul

Date of Submission  
13<sup>th</sup> April, 2015

### **Introduction:**

The Afghan Development Association (ADA), M&E and Internal Audit Unit planned to monitor all ongoing projects across the target provinces during 2015 on regular bases. According to this plan, a mission had been carried out to monitor the Community Resilience-Livelihood, Women Peace and Security Project being implemented in Faryab province.

### **Monitoring Team:**

The monitoring team consisted of the following staff:

1. Mr. A. Malik Rahmani; Monitoring, Evaluation and Internal Audit Unit Head
2. Mr. Saifullah Saifi; Capacity Building and Trainings Sector Head

### **Objectives of the Mission:**

The main objective of the mission was:

To observe the progress of Community Resilience-Livelihood, Women Peace and Security Project

### **Methodology of Monitoring:**

The following steps were followed during the monitoring mission:

1. Desk study (review of relevant documents); project contract and action plan
2. Site visit and observation
3. Individual meetings/interviews with officials and beneficiaries

### **Summary of the Mission:**

The mission started from Kabul on 04th April 2015 to Jawzjan and Faryab provinces by road and completed on 07th April 2015. According to the plan at 07:00pm of the first day of the mission a meeting was held with Provincial Manager (Mr. Qazi Dayan) to share the monitoring objectives and finalize the plan for site visit, to discuss the schedule for upcoming meetings during the monitoring and other related activities. During the mission separate and joint meetings held with project staff such as, Project Manager, Admin /Finance manager, project office and women cooperatives administrators at ADA office.

The main objective of the mission was to know the progress of project activities, coordination and challenges against the project, follow up of cooperatives activities, conduction of orientation workshop about the project activities and recruitment of technical staff for poultry project. All the above mentioned activities were completed during the three days of monitoring mission.

### **Project Background:**

Afghan Development Association (ADA) has been implementing different projects funded by NCA in Faryab province since 2007. The current Community Resilience-Livelihood Women Peace and Security Project has been started on 1<sup>st</sup> January 2015 and covering two different part: the literacy and women peace and security.

The overall objective of the project is “**sustainable development and peace in Afghanistan is promoted by building resilient communities**” which is planned to be achieved through the proper implementation of underlined activities mentioned in the project proposal.

### **Activities during the monitoring mission:**

Due to security concerns, the monitoring team had limited the visit and according to the action plan the mission's two main activities were done; meetings held and site visit to observe the outcome and progress of the cooperative's production (carpets) and selling through the outlet in Andkhoy city.

## Meetings held:

- On the first day of the mission, a meeting held with Provincial/Project Manager and other senior staff of the project. The mission plan was shared with them and the progress of program was discussed as well.
- At the second day of the mission a meeting held with Cooperatives management/administrative staff in the presence of DDA chairman of Qaramqul district. The main agenda of the meeting was to discuss the progress of the cooperatives activities, main challenges and their recommendation. During the meeting collection of loan and sustainability of the cooperatives have also been discussed.
- The loan was collected and repaid to the new identified beneficiaries on spot. Due to the misunderstanding created by one of the donor staff, the beneficiaries were still reluctant to transfer the loan to the cooperative bank and were happy to exchange the loan to new beneficiaries within their communities. The cooperatives management staff and members of DDA were trying to convince the beneficiaries to deposit the loan into cooperative bank accounts which is run by their own people. The beneficiaries are slowly and gradually getting accustomed with the new idea of bank deposit and receiving the loan through bank. Collection of the loan was the main challenge for the cooperatives and till end of March 2015 less than 2% of loan was collected and transferred to bank.
- The issue of the membership fee which is very important for sustainability of the cooperative was also discussed with the cooperative management staff. The cooperative management staff was encouraged to start collection of the membership fee from the members.
- During the meeting the management staff of cooperatives promised that all the loans (collection and distribution) will be done through bank and the list of all members will be completed soon.
- One issue was raised by the cooperative's administrator that incentive for the cooperative managerial staff is not budgeted for the year 2015. This is an important issue that encourage the cooperative management staff for follow up of cooperative members activities and this issue needs to be solved

## Site Visit:

On third day of the monitoring mission the team has visited the current outlet located in Andkhoy city and some related issues have discussed with the outlet keeper.

The outlet keeper (Mula Abdul Raof) was happy with the business and daily activities. He said that on average 25 carpets in different size have been selling on monthly base and also around the same number has been brought to the outlets for selling by the cooperative members. He added that the carpet brought by the members are usually through their representatives. Mula A. Raouf the outlet keeper said that he sells the carpets against 5% of the total cost. He said that the price of one 1, 5 m<sup>2</sup> Belgium carpet is 150 USD and one 3m<sup>2</sup> carpet price is different as per the type of carpet. During the visit, 20 carpets in different size existed in the shop and some were in the store. The following two considerable points were observed during the visit:

- 1) There was no sign board on the outlet shop to know the ownership of the outlet and linkage of the outlet to cooperative or women empowerment project. The main reason presented was security threat to the NGOs and NGOs activities.
- 2) There was no percentage of benefit for cooperative which has vital role in sustainability of the cooperative.

During the site visit to Andkhoy district, the team held two meetings; 1) with Qaramqul cooperative beneficiaries and 2) with Andkhoy Islamic Investment and Finance Cooperative Manager. Both meetings were fruitful and important for the improvement of cooperatives. At the meeting with Qaramqul women cooperative members, they had no objection on the membership fee, administration cost fee and on Murabeha system (in-kind loan). At the meeting with the ANIIFC manager he agreed to share their experience with Qurghan and Qaramqul women cooperatives.

- It's worth to mention that the activities of the outcome 4 (women empowerment) of the project were not started yet.
- For the outcome 3 (literacy project) only students were identified for 14 classes in seven districts and teaching methodic training for teachers was in progress. Equipment and needy materials for classes were purchased but not distributed.

**Project introduction:**

Project Name	Community Resilience-Livelihood, Women Peace and Security (CRLWPS) - Faryab
Project Location	Seven districts of Faryab province (poultry component is implemented in two districts- Qaramqul and Qurghan)
Project Sector	Capacity Building and Trainings
Source of Funding	NCA
Approved Budget	US\$ 162,579
Start Date	01 <sup>st</sup> January 2015
End Date	31 <sup>st</sup> December 2015

**Project Goal:**

**“Sustainable development and peace in Afghanistan Is promoted by building resilient communities”**

**Project Specific Objectives/Outputs/Outcomes:**

<b>Outcome 3</b>	<ul style="list-style-type: none"> <li>• Women are empowered to influence and participate in peace building activities</li> </ul>
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**Project Progress:**

<b>Expected outputs for outcome three</b>	<b>Achievement</b>	<b>Remark</b>
Right holders have acquired basic reading and writing skills	N/A	The project was started in the first week of April 2015
Right holders awareness on peace, health & hygiene and human rights increased	N/A	
Capacity of existing women groups on women and human rights, advocacy skills, conflict mapping and analysis and peace , developed	N/A	

<b>Activities to be done for achievement of the outputs3</b>	<b>Activities completed</b>	<b>Remark</b>
14 literacy classes established for women, CDCs, SHG and other existing women groups	14 literacy classes were established for women in 7 districts (2 class per district)	Total of 350 students enrolled (25 per class)
Recruitment and selection of 14 literacy teachers	14 female literacy teachers hired	
Conduct a workshop on teaching methodology for newly hired teachers	N/A	The workshop was planned in the second week of April 2015
Conduct workshops on peace, hygiene, sanitation and rights to literacy students	N/A	
Conducting workshop s( with assistance from Nijat Center) for teachers on health, hygiene, harm of drugs, peace and human rights and allocating of one session per week for teaching of these topic for students	N/A	
Procurement of equipment and materials	Text book, notebook and other necessary stationery were purchased and was ready for distribution	
<b>Outcome 4</b>		
<b>Output for outcome 4</b>	<b>Achievement</b>	<b>Remark</b>
Women self-help groups(SHG) organized and strengthened to have access to diversified income sources	NA	
<b>Activities for output 4</b>		
Distribution of pullet to 40 beneficiaries	NA	Still the project activities were not started
Poultry training to beneficiaries	NA	

Exposure visit of the cooperative members ( Faryab to Kunduz)	NA	
Cooperative members( women)follow up	The cooperative members follow up being done on regular base through ADA provincial staff.	

Direct Beneficiary of the project	Male	Female	Total	Remarks
literacy	3	364	367	This number include 350 student + 14 teachers, one project manager and 2 mobilizers
women empowerment	2	40	42	This No. include 40 beneficiaries and 2 trainers

#### General Checklist:

Project staff hired?	Yes, staff hired
Project staff present in the site?	The appointed staff was available in the project site
Equipment/Material available?	Necessary office equipment and materials, were available
Working relationship between community and the project staff	Relation between ADA project staff and target community was good and the community members looked cooperative
Community participation and contribution	Community representative participated in most of the project activities such as selection of beneficiaries, space for literacy classes, identification and selection of literacy teachers
Working relationship with other stakeholders (Local Government, UN Agencies and NGOs)	Work relation with local government related department was good, the MoU was approved and signed by the related departments as well as monthly PDC meetings attended by ADA representatives.

#### Main challenges, problems and shortages observed during the monitoring mission:

1	Collection of loan from cooperative members was the main problem; less than 2% loan was collected from the members till end of March 2015.
2	There was no plan for the sustainability of cooperatives.
3	There was no signboard for the outlet to know who the owner of the outlet is, and there was no any % on the selling of carpets through the outlet.
4	The market of carpet weaving was not good due to problem in global market

#### Recommendations and Solutions:

1	Linkage between outlet and cooperatives should be strengthen and the production should be transferred through cooperatives
2	At least 2% of the carpet selling cost and membership fee should be allocated for cooperative administrative expenses. This is important for the sustainability of cooperatives
3	A system and policy should be prepared for cooperative. All the activities should be done under the rules accordingly.



4	Collection of loan with follow up of cooperative activities should be the first priority of the project managerial and cooperative managerial staff.
5	A sign board for the outlet is necessary for marketing and popularity of the cooperatives.



Literacy program materials stored in a safe place and were ready for distribution



A view of meeting with cooperative members in ADA office in presence of DDA member, Andkhoy



Meeting with Andkhoy Islamic Investment and Finance cooperative Manger in its Andkhoy office



Checking and controlling the loan documents of cooperative members



Meeting with cooperatives administrators at ADA provincial office in the presence of DDA members



Cooperative outlet keeper explaining the selling process in the outlet located in Andkhoy city



Different carpets ready for sell in cooperatives' outlet located in Andkhoy city